



Announcement of

Bangkok Commercial Asset Management Public Company Limited

Subject: Non-Performing Loan (NPL) and Non-Performing Asset (NPA) Investment Policy

As resolved by the Board of Directors Meeting No. 1/2023, held on January 12, 2023, the Board approved the Company's investment policy to promote efficient investment operations, guided by principles of good corporate governance and responsibility. This approach aims to create positive impacts for all of the Company's stakeholders. Therefore, the Company hereby announces its investment policies to serve as guidelines for all relevant parties, as follows:

1. Principles and Rationale

Bangkok Commercial Asset Management Public Company Limited operates the NPL/NPA management business by purchasing and transferring non-performing loans (NPLs) and non-performing assets (NPAs) from financial institutions, marking the beginning of the business cycle. Therefore, the Company has established the investment policy as a framework for current and future business operations and expansion. This policy aims to build confidence among all stakeholders by demonstrating that the Company conducts its operations transparently, honestly, and verifiably, without prejudice or conflicts of interest.

2. Purpose

The Company has developed this Investment Policy as a guideline for investment operations, ensuring alignment with good governance and sustainable business practices. It aims to create a tangible positive impact on stakeholders across economic, social, and environmental aspects.

3. Roles, Duties and Responsibilities

3.1 The Company's Board of Directors is responsible for approving the values and conditions of NPL and NPA investments from financial institutions that sell them. This includes supervising and monitoring investment performance, as well as reviewing and approving investment policies to serve as guidelines for investment operations.

3.2 The Executive Committee is responsible for reviewing and selecting the values and conditions of NPL and NPA investments.

3.3 The working team, consisting of executives with asset management experience, is responsible for purchasing NPLs and NPAs from financial institutions. The team reviews and selects NPL/NPA information, determines appropriate investment values, and then submits these details to the Executive Committee and the Company's Board of Directors for approval of bid prices for purchasing the NPLs/NPAs.

3.4 The Investment Management Division is the primary unit responsible for planning and setting strategies for investing in the purchase and management of NPLs/NPAs. This includes assessing initial investment values based on property values and preparing and reviewing investment guidelines in the event of significant changes in investment conditions. These guidelines are then submitted to the NPL/NPA purchasing working team for approval.

3.5 The Head Office Asset Development Division is responsible for providing investment support by conducting due diligence on NPL purchases, which will inform the assessment of investment values.

3.6 The Appraisal Division and the Regional Asset Development Division are responsible for providing investment support by surveying the collaterals of NPLs and NPAs. This includes reviewing sellers' cost appraisals, evaluating surveyed prices, and assessing property conditions, all of which inform the assessment of investment values.

4. Responsible Investment Guidelines

The Company assigns those involved in NPL/NPA management to consider the following investment factors:

4.1 Ensure that investments in NPLs/NPAs are made carefully, honestly, and ethically, with a focus on protecting customer interests.

4.2 Consider the purchase investment values based on the conditions and potential of the properties, without engaging in bid rigging with other purchasers, in accordance with the Company's Anti-corruption Policy.

4.3 Operate within a sustainable investment framework, taking into account Environmental, Social and Governance (ESG) factors.

4.4 Reject any transactions that violate the Anti-money Laundering, Counter-Terrorism Financing, Counter-Proliferation of Weapons of Mass Destruction Prevention Policy.

4.5 Ensure operations comply with the Conflicts of Interest Policy and Internal Information Securities and Bond Trading Policy as outlined in the Company's business Code of Conduct.

5. Policy Review

The Investment Management Department is responsible for reviewing this policy at least once a year. Any proposed amendments shall be reported to the Sustainability Developing Working Committee and the Supervisory Committee for consideration and approval. Subsequently, the proposed changes shall be submitted to the Company's Board of Directors for final approval.

Announced on December 31, 2023.

Yours sincerely,

- *Signed by* -

(Mrs. Tongurai Limpiti)

Chairman of the Board

Financial Management, Accounting and Investment Group

Investment Management Department

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